1. Welcome and Introductions – Monica Trevino-Ortega, SARA (5 minutes)

2. Subcommittee Business (5 minutes)
   a. New Agenda Layout
   b. Welcome Nicole Marshall

3. Citizens to be Heard (5 minutes)

4. Approval of the Minutes

5. SPC Archeological Site History & Research – Steve Tillotson, Munoz & Co (30 minutes)

6. Design and Construction Activity – Christine Clayton, SARA (15 minutes)
   a. Phases 1.2, 1.3, & 2 Construction Update
   b. Phases 3 & 4 Design Update

7. Art – Carrie Brown, SARA (10 minutes)
   a. Public Art Projects
      • Five Panel Mural update
   b. Programming & Events
      • Illume: Making Spirits Bright
   c. Collaborations with San Antonio River Foundation

8. Calendar Items
   a. Dec 12 – Illume: Making Spirits Bright (virtual)
   b. Dec 18 – UTSA Virtual Groundbreaking
   c. Jan 11 – Monday Night Yoga (virtual)
   d. Jan 14 – SPCCP Subcommittee Meeting

9. Adjourn